

### 2023 Strategy

#### **Vision**

A Scotland where LGBTQ+ people thrive; an equal Scotland where who we are does not negatively impact on our health and wellbeing.

#### **Mission**

Our mission is to improve the physical, social, and mental health and wellbeing of LGBTQ+ adults in Scotland.

We do this by providing responsive support services, opportunities for our community to connect with each other, and supporting mainstream services to be more inclusive.

### Strategic aims

- 1. Make a real difference to our community
- 2. Generate funds from a diverse income stream, and increase awareness of our organisation
- 3. Attract and retain the best possible team of staff and volunteers who are suitably placed to serve our community
- 4. Develop and implement effective and efficient organisational processes and systems

#### 1. Make a real difference to our community

- 1.1 We will create opportunities for LGBTQ+ people to come together in safe and affirming spaces, enabling them to create, strengthen and build connections and relationships.
- 1.2 We will provide affirmative, varied, and responsive support services that meet the needs of our community and help them to navigate the numerous challenges that we face.
- 1.3 We will centre marginalised LGBTQ+ voices, such as refugees, older people, QTIPOC etc., and provide tailored support for them.
- 1.4 We will support mainstream services on their journey towards increased accessibility and inclusivity.

# 2. Generate Funds from a diverse income stream, and increase awareness of our organisation

- 2.1 We will increase the reach of our services with the support of a diverse portfolio of funding (including statutory, trusts and foundations, corporate, individual giving etc.).
- 2.2 We will increase our visibility so that all LGBTQ+ people in Scotland know who we are and what we do.

### 3. Attract and retain the best possible team of staff and volunteers who are suitably placed to serve our community

- 3.1 We will further develop clear pathways to volunteering, employment, and development within the organisation.
- 3.2 We will strive to ensure that the team feels supported, valued and listened to.

# 4. Develop and implement effective and efficient organisational processes and systems

- 4.1 We will make best-possible use of technology, ensuring that our IT systems enable the staff team to work effectively and efficiently.
- 4.2 We will safely and appropriately use information about our community in order to ensure that we are continuously anticipating their needs.